

| <b>Capability</b>            |  |
|------------------------------|--|
| <b>Capability</b>            | <b>Emergency Operations Coordination</b>   |
| <b>Capability Definition</b> | Emergency operations coordination regarding healthcare is the ability for healthcare organizations to engage with incident management at the Emergency Operations Center or with on-scene incident management during an incident to coordinate information and resource allocation for affected healthcare organizations. This is done through multi-agency coordination representing healthcare organizations or by integrating this coordination into plans and protocols that guide incident management to make the appropriate decisions. Coordination ensures that the healthcare organizations, incident management, and the public have relevant and timely information about the status and needs of the healthcare delivery system in the community. This enables healthcare organizations to coordinate their response with that of the community response and according to the framework of the National Incident Management System (NIMS). |

**Capability 3 - Emergency Operations Coordination  
Function 1**

|  |  |
|--|--|
| <b>Function</b>  | <b>1. Healthcare organization multi-agency representation and coordination with emergency operations</b>   |
| <b>Function Description</b>  | Coordinate the protocols and criteria for the multi-agency representation of healthcare organizations into local and State emergency operations during a an incident response. |
| <input type="checkbox"/> There have not been any changes in the CPG responses for this function from BP3<br><i>(Please move on to the next function)</i> |  |

**1. Function Importance**

Based on an assessment of your hazards, vulnerabilities, and jurisdictional needs, please indicate how important this Function is to your Jurisdiction’s overall preparedness and response mission.  
**PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.**

| BP3 | BP4 Function Importance  |
|-----|--|
| X   | <input type="checkbox"/> 1. Not relevant<br><input type="checkbox"/> 2. Limited importance<br><input type="checkbox"/> 3. Important<br><input checked="" type="checkbox"/> 4. Highly important<br><input type="checkbox"/> 5. Critical |

**2. Function Current Status**

Please indicate your **CURRENT** ability to perform this Function.  
**PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.**

| BP3 | BP4 Function Current Status  |
|-----|--|
| X   | <input type="checkbox"/> 1. No ability / capacity<br><input type="checkbox"/> 2. Limited ability / capacity<br><input type="checkbox"/> 3. Some ability / capacity<br><input checked="" type="checkbox"/> 4. Significant ability / capacity<br><input type="checkbox"/> 5. Full ability / capacity |

**3. Function Challenges/Barriers**

Please indicate the **primary** challenges or barriers from the list below if this Function is not fully in place (for example, top three or top five options).

| BP3 | BP4                                 | Challenges / Barriers  |
|-----|-------------------------------------|--|
| X   | <input type="checkbox"/>            | 1. Lack of personnel due to funding issues   |
|     | <input type="checkbox"/>            | 2. Lack of personnel due to hiring issues  |
| X   | <input checked="" type="checkbox"/> | 3. Lack of trained personnel   |
| X   | <input type="checkbox"/>            | 4. Lack of subject matter experts  |
| X   | <input checked="" type="checkbox"/> | 5. Lack of plans / incomplete plans  |
|     | <input checked="" type="checkbox"/> | 6. Legal barriers  |
|     | <input checked="" type="checkbox"/> | 7. Administrative barriers   |
|     | <input type="checkbox"/>            | 8. Issues with procurement / contracting process   |
|     | <input type="checkbox"/>            | 9. Lack of equipment   |
|     | <input type="checkbox"/>            | 10. Lack of IT Systems   |
|     | <input type="checkbox"/>            | 11. Lower priority Function  |
|     | <input type="checkbox"/>            | 12. Lack of supporting infrastructure  |
|     | <input type="checkbox"/>            | 13. Corrective actions and/or exercising is required   |
|     | <input checked="" type="checkbox"/> | 14. Other – please explain below<br>lack of funding and focus on preparedness, because of grant requirements and decreased grant funding |

**4. Task Gap Assessment**

Please indicate any Tasks that have gaps. **PLEASE CHECK ALL THAT APPLY.**

| BP3 | BP4                                 | Tasks   |
|-----|-------------------------------------|---|
| X   | <input checked="" type="checkbox"/> | Task 1: Determine the process for healthcare organizations representation with local and State emergency operations during an incident response |

**5. Resource Element Gap Assessment**

Please indicate any Resource Elements that have gaps. **PLEASE CHECK ALL THAT APPLY.**

| BP3 | BP4                                 | Resource Elements   |
|-----|-------------------------------------|---|
| X   | <input checked="" type="checkbox"/> | P1. Healthcare organization multi-agency coordination during response |

|   |                                     |  |
|---|-------------------------------------|--|
| X | <input checked="" type="checkbox"/> | P2. Healthcare organization and emergency operations decision coordination |
|---|-------------------------------------|--|

**Capability 3 - Emergency Operations Coordination  
Function 2**

|   |  |
|---|--|
| <b>Function</b>   | <b>2. Assess and notify stakeholders of healthcare delivery status</b>   |
| <b>Function Description</b>   | Assess the incidents impact on healthcare delivery in order to determine immediate healthcare organization resource needs and the status of healthcare delivery during an incident response. This includes assisting with the creation of the incident common operating picture and developing the processes for notification and information exchange between relevant response partners, stakeholders, and healthcare organizations. |
| <input type="checkbox"/> <b>There have not been any changes in the CPG responses for this function from BP3</b><br><i>(Please move on to the next function)</i> |  |

**1. Function Importance**

Based on an assessment of your hazards, vulnerabilities, and jurisdictional needs, please indicate how important this Function is to your Jurisdiction's overall preparedness and response mission.  
**PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.**

| BP3 | BP4 Function Importance  |
|-----|--|
| X   | <input type="checkbox"/> 1. Not relevant<br><input type="checkbox"/> 2. Limited importance<br><input type="checkbox"/> 3. Important<br><input checked="" type="checkbox"/> 4. Highly important<br><input type="checkbox"/> 5. Critical |

**2. Function Current Status**

Please indicate your CURRENT ability to perform this Function.  
**PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.**

| BP3 | BP4 Function Current Status  |
|-----|--|
| X   | <input type="checkbox"/> 1. No ability / capacity<br><input type="checkbox"/> 2. Limited ability / capacity<br><input type="checkbox"/> 3. Some ability / capacity<br><input checked="" type="checkbox"/> 4. Significant ability / capacity<br><input type="checkbox"/> 5. Full ability / capacity |

**3. Function Challenges/Barriers**

Please indicate the primary challenges or barriers from the list below if this Function is not fully in place (for example, top three or top five options).

| BP3 | BP4                                 | Challenges / Barriers   |
|-----|-------------------------------------|---|
| X   | <input checked="" type="checkbox"/> | 1. Lack of personnel due to funding issues  |
| X   | <input type="checkbox"/>            | 2. Lack of personnel due to hiring issues   |
| X   | <input checked="" type="checkbox"/> | 3. Lack of trained personnel  |
| X   | <input type="checkbox"/>            | 4. Lack of subject matter experts   |
| X   | <input type="checkbox"/>            | 5. Lack of plans / incomplete plans   |
|     | <input checked="" type="checkbox"/> | 6. Legal barriers   |
|     | <input checked="" type="checkbox"/> | 7. Administrative barriers  |
|     | <input type="checkbox"/>            | 8. Issues with procurement / contracting process  |
|     | <input type="checkbox"/>            | 9. Lack of equipment  |
|     | <input checked="" type="checkbox"/> | 10. Lack of IT Systems  |
|     | <input type="checkbox"/>            | 11. Lower priority Function   |
|     | <input type="checkbox"/>            | 12. Lack of supporting infrastructure   |
|     | <input type="checkbox"/>            | 13. Corrective actions and/or exercising is required  |
|     | <input checked="" type="checkbox"/> | 14. Other – please explain below<br>focus is on preparedness grant and not the actual preparedness of a healthcare organization |

**4. Task Gap Assessment**

Please indicate any Tasks that have gaps. PLEASE CHECK ALL THAT APPLY.

| BP3 | BP4                                 | Tasks   |
|-----|-------------------------------------|---|
| X   | <input checked="" type="checkbox"/> | Task 1: During an incident, implement information sharing processes that supports ongoing communication to inform local incident management of the operational status and resource needs of healthcare organizations    |
| X   | <input checked="" type="checkbox"/> | Task 2: During an incident, implement information sharing processes that supports ongoing communication to inform healthcare organizations about the status of the incident and of healthcare delivery in the community |

|   |                                     |   |
|---|-------------------------------------|---|
| X   | <input checked="" type="checkbox"/> | Task 3: During an incident, implement coordinated information sharing processes that provide relevant and timely healthcare messages to the community and other stakeholders through a Joint Information System (JIS) |
| <b>5. Resource Element Gap Assessment</b>   |                                     |   |
| <b>Please indicate any Resource Elements that have gaps. PLEASE CHECK ALL THAT APPLY.</b> |                                     |   |
| <b>BP3</b>  | <b>BP4</b>                          | <b>Resource Elements</b>  |
|   | <input type="checkbox"/>            | P1. Healthcare organization resource needs assessment   |
| X   | <input checked="" type="checkbox"/> | P2. Incident information sharing  |
| X   | <input checked="" type="checkbox"/> | P3. Community notification of healthcare delivery status  |

| <b>Capability 3 - Emergency Operations Coordination</b>   |  |
|---|--|
| <b>Function 3</b>   |  |
| <b>Function</b>   | <b>3. Support healthcare response efforts through coordination of resources</b>  |
| <b>Function Description</b>   | Coordinate resource allocation for healthcare organizations by assisting incident management with decisions regarding resource availability and needs. This process should continue throughout an incident response and recovery; including ongoing coordination to track resources for decision-making and optimal resource allocation. |
| <input type="checkbox"/> <b>There have not been any changes in the CPG responses for this function from BP3</b><br><i>(Please move on to the next function)</i> |  |

| <b>1. Function Importance</b>  |  |
|--|--|
| Based on an assessment of your hazards, vulnerabilities, and jurisdictional needs, please indicate how important this Function is to your Jurisdiction’s overall preparedness and response mission.<br><b>PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.</b> |  |
| BP3  | BP4 Function Importance  |
| X  | <input type="checkbox"/> 1. Not relevant<br><input type="checkbox"/> 2. Limited importance<br><input type="checkbox"/> 3. Important<br><input type="checkbox"/> 4. Highly important<br><input checked="" type="checkbox"/> 5. Critical |

| <b>2. Function Current Status</b>   |  |
|---|--|
| Please indicate your CURRENT ability to perform this Function.<br><b>PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.</b> |  |
| BP3   | BP4 Function Current Status  |
| X   | <input type="checkbox"/> 1. No ability / capacity<br><input type="checkbox"/> 2. Limited ability / capacity<br><input type="checkbox"/> 3. Some ability / capacity<br><input checked="" type="checkbox"/> 4. Significant ability / capacity<br><input type="checkbox"/> 5. Full ability / capacity |

| <b>3. Function Challenges/Barriers</b>  |                                     |   |
|---|-------------------------------------|---|
| Please indicate the primary challenges or barriers from the list below if this Function is not fully in place (for example, top three or top five options). |                                     |   |
| BP3   | BP4                                 | Challenges / Barriers   |
| X   | <input type="checkbox"/>            | 1. Lack of personnel due to funding issues  |
|   | <input type="checkbox"/>            | 2. Lack of personnel due to hiring issues   |
| X   | <input type="checkbox"/>            | 3. Lack of trained personnel  |
| X   | <input type="checkbox"/>            | 4. Lack of subject matter experts   |
| X   | <input checked="" type="checkbox"/> | 5. Lack of plans / incomplete plans   |
|   | <input checked="" type="checkbox"/> | 6. Legal barriers   |
| X   | <input checked="" type="checkbox"/> | 7. Administrative barriers  |
|   | <input type="checkbox"/>            | 8. Issues with procurement / contracting process  |
|   | <input type="checkbox"/>            | 9. Lack of equipment  |
|   | <input type="checkbox"/>            | 10. Lack of IT Systems  |
|   | <input type="checkbox"/>            | 11. Lower priority Function   |
|   | <input type="checkbox"/>            | 12. Lack of supporting infrastructure   |
|   | <input type="checkbox"/>            | 13. Corrective actions and/or exercising is required  |
|   | <input checked="" type="checkbox"/> | 14. Other – please explain below<br>the focus has moved to coalitions and away from the medical centers |

| <b>4. Task Gap Assessment</b>   |                                     |   |
|---|-------------------------------------|---|
| Please indicate any Tasks that have gaps. <b>PLEASE CHECK ALL THAT APPLY.</b> |                                     |   |
| BP3   | BP4                                 | Tasks   |
| X   | <input checked="" type="checkbox"/> | Task 1: Implement processes that assists local and State incident management to identify resource gaps and allocate available resources for healthcare organizations when requested during a response |
| X   | <input checked="" type="checkbox"/> | Task 2: Implement the Healthcare Coalition’s process to allocate resources, if any, and coordinate with emergency management and other response partners  |

| 5. Resource Element Gap Assessment   |                                     |  |
|--|-------------------------------------|--|
| Please indicate any Resource Elements that have gaps. PLEASE CHECK ALL THAT APPLY. |                                     |  |
| BP3  | BP4                                 | Resource Elements  |
| X  | <input checked="" type="checkbox"/> | P1. Identify available healthcare resources                    |
| X  | <input checked="" type="checkbox"/> | P2. Resource management implementation                         |
| X  | <input checked="" type="checkbox"/> | P3. Public health resource support to healthcare organizations |
| X  | <input type="checkbox"/>            | P4. Managing and resupplying resource caches                   |
| X  | <input checked="" type="checkbox"/> | E1. Inventory management system                                |

| <b>Capability 3 - Emergency Operations Coordination</b>  |  |
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| <b>Function 4</b>  |  |
| <b>Function</b>  | <b>4. Demobilize and evaluate healthcare operations</b>  |
| <b>Function Description</b>  | The processes that assists healthcare organizations with the return of resources that are no longer required to support the incident. This includes the return of shared resources through incident management processes or directly to the providing healthcare organization. Following the return of assets, incorporate best practices and lessons learned into the continuous improvement process (after action reports/improvement plans/corrective actions). |
| <input type="checkbox"/> There have not been any changes in the CPG responses for this function from BP3<br><i>(Please move on to the next function)</i> |  |

**1. Function Importance**

Based on an assessment of your hazards, vulnerabilities, and jurisdictional needs, please indicate how important this Function is to your Jurisdiction’s overall preparedness and response mission.  
**PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.**

| BP3 | BP4 Function Importance  |
|-----|--|
| X   | <input type="checkbox"/> 1. Not relevant<br><input type="checkbox"/> 2. Limited importance<br><input type="checkbox"/> 3. Important<br><input checked="" type="checkbox"/> 4. Highly important<br><input type="checkbox"/> 5. Critical |

**2. Function Current Status**

Please indicate your CURRENT ability to perform this Function.  
**PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.**

| BP3 | BP4 Function Current Status  |
|-----|--|
| X   | <input type="checkbox"/> 1. No ability / capacity<br><input type="checkbox"/> 2. Limited ability / capacity<br><input checked="" type="checkbox"/> 3. Some ability / capacity<br><input type="checkbox"/> 4. Significant ability / capacity<br><input type="checkbox"/> 5. Full ability / capacity |

**3. Function Challenges/Barriers**

Please indicate the primary challenges or barriers from the list below if this Function is not fully in place (for example, top three or top five options).

| BP3 | BP4                                 | Challenges / Barriers  |
|-----|-------------------------------------|--|
| X   | <input type="checkbox"/>            | 1. Lack of personnel due to funding issues   |
| X   | <input type="checkbox"/>            | 2. Lack of personnel due to hiring issues  |
| X   | <input type="checkbox"/>            | 3. Lack of trained personnel   |
| X   | <input type="checkbox"/>            | 4. Lack of subject matter experts  |
| X   | <input checked="" type="checkbox"/> | 5. Lack of plans / incomplete plans  |
| X   | <input checked="" type="checkbox"/> | 6. Legal barriers  |
| X   | <input checked="" type="checkbox"/> | 7. Administrative barriers   |
| X   | <input checked="" type="checkbox"/> | 8. Issues with procurement / contracting process   |
| X   | <input type="checkbox"/>            | 9. Lack of equipment   |
| X   | <input type="checkbox"/>            | 10. Lack of IT Systems   |
| X   | <input type="checkbox"/>            | 11. Lower priority Function  |
| X   | <input type="checkbox"/>            | 12. Lack of supporting infrastructure  |
| X   | <input type="checkbox"/>            | 13. Corrective actions and/or exercising is required   |
| X   | <input checked="" type="checkbox"/> | 14. Other – please explain below<br>grant requirements get greater and funding decreases, leaves no money of focus on demobilization |

**4. Task Gap Assessment**

Please indicate any Tasks that have gaps. **PLEASE CHECK ALL THAT APPLY.**

| BP3 | BP4                                 | Tasks  |
|-----|-------------------------------------|--|
| X   | <input checked="" type="checkbox"/> | Task 1: Develop a process to assist healthcare organizations with the return of shared healthcare owned resources to a condition of “the normal state of operations” |



|   |                                     |  |
|---|-------------------------------------|--|
| X   | <input checked="" type="checkbox"/> | Task 2: Engage in evaluation processes that ensure the timely implementation of corrective actions and refine best practices to enhance preparedness for the healthcare delivery during response |
| <b>5. Resource Element Gap Assessment</b>   |                                     |  |
| <b>Please indicate any Resource Elements that have gaps. PLEASE CHECK ALL THAT APPLY.</b> |                                     |  |
| <b>BP3</b>  | <b>BP4</b>                          | <b>Resource Elements</b>   |
| X   | <input checked="" type="checkbox"/> | P1. Resource demobilization  |
| X   | <input checked="" type="checkbox"/> | P2. Evaluation and continuous program improvement  |
| X   | <input checked="" type="checkbox"/> | S1. Evaluation training  |