Capability	
Capability	**Medical Surge**
Capability Definition	The Medical surge capability is the ability to provide adequate medical evaluation and care during incidents that exceed the limits of the normal medical infrastructure within the community. This encompasses the ability of healthcare organizations to survive an all-hazards incident, and maintain or rapidly recover operations that were compromised

Capability 10 - Medical Surge Function 1	
Function	1. The Healthcare Coalition assists with the coordination of the healthcare organization response during incidents that require medical surge
Function Description	Develop, refine, and sustain processes to ensure incident management decisions during medical surge incidents are coordinated through multi-agency collaboration representative of the community healthcare organizations' priorities and needs. Coordination is achieved by ensuring that there are plans and protocols in place to guide the decisions made by incident management. It may also be achieved through real time multi-agency coordination by healthcare organizations during a response.

☐ There have not been any changes in the CPG responses for this function from BP3
(*Please move on to the next function*)

1. Function Importance

Based on an assessment of your hazards, vulnerabilities, and jurisdictional needs, please indicate how important this Function is to your Jurisdiction's overall preparedness and response mission.
PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.

BP3	BP4 Function Importance	
	☐	1. Not relevant
	☐	2. Limited importance
	☐	3. Important
	☐	4. Highly important
X	☒	5. Critical

2. Function Current Status

Please indicate your CURRENT ability to perform this Function.
PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.

BP3	BP4 Function Current Status	
	☐	1. No ability / capacity
	☐	2. Limited ability / capacity
	☐	3. Some ability / capacity
X	☒	4. Significant ability / capacity
	☐	5. Full ability / capacity

3. Function Challenges/Barriers

Please indicate the primary challenges or barriers from the list below if this Function is not fully in place (for example, top three or top five options).

BP3	BP4	Challenges / Barriers
X	☒	1. Lack of personnel due to funding issues
	☐	2. Lack of personnel due to hiring issues
X	☒	3. Lack of trained personnel
	☐	4. Lack of subject matter experts
X	☒	5. Lack of plans / incomplete plans
	☒	6. Legal barriers
	☒	7. Administrative barriers
	☐	8. Issues with procurement / contracting process
	☒	9. Lack of equipment
	☐	10. Lack of IT Systems
	☐	11. Lower priority Function
	☒	12. Lack of supporting infrastructure
X	☒	13. Corrective actions and/or exercising is required
	☒	14. Other – please explain below
		Still lack EMS intergration with medical surge… the provider level of EMS

4. Task Gap Assessment

Please indicate any Tasks that have gaps. PLEASE CHECK ALL THAT APPLY.

BP3	BP4	Tasks
X	☒	Task 1: Provide healthcare coordination for healthcare emergency preparedness activities and surge planning that guide incident management decisions during response

X	☒	Task 2: Develop, refine, and sustain a method to ensure that healthcare organizations are adequately represented during medical surge incidents in order to provide incident management with information and assist with decisions regarding the allocation of resources to healthcare organizations

**5. Resource Element Gap Assessment**	
Please indicate any Resource Elements that have gaps. PLEASE CHECK ALL THAT APPLY.		
BP3	**BP4**	**Resource Elements**
X	☒	P1. Healthcare Coalition preparedness activities
X	☒	P2. Multi-agency coordination during response

Capability 10 - Medical Surge
Function 2

Function	2. Coordinate integrated healthcare surge operations with pre-hospital Emergency Medical Services (EMS) operations
Function Description	Coordination between the State, healthcare organizations and Healthcare Coalitions with EMS operations and medical oversight to develop, refine, and sustain protocols for information sharing and communications. These protocols should assist with the coordination of transport decisions and options during a medical surge incident. These protocols also assist healthcare organizations understand the EMS disaster triage, transport, documentation, and CBRNE treatment methodologies during mass casualty incidents resulting in medical surge

☐ **There have not been any changes in the CPG responses for this function from BP3**
(Please move on to the next function)

1. Function Importance

Based on an assessment of your hazards, vulnerabilities, and jurisdictional needs, please indicate how important this Function is to your Jurisdiction's overall preparedness and response mission.
PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.

BP3	BP4 Function Importance
	☐ 1. Not relevant
	☐ 2. Limited importance
	☐ 3. Important
X	☒ 4. Highly important
	☐ 5. Critical

2. Function Current Status

Please indicate your CURRENT ability to perform this Function.
PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.

BP3	BP4 Function Current Status
	☐ 1. No ability / capacity
	☒ 2. Limited ability / capacity
	☐ 3. Some ability / capacity
X	☐ 4. Significant ability / capacity
	☐ 5. Full ability / capacity

3. Function Challenges/Barriers

Please indicate the primary challenges or barriers from the list below if this Function is not fully in place (for example, top three or top five options).

BP3	BP4	Challenges / Barriers
X	☒	1. Lack of personnel due to funding issues
	☒	2. Lack of personnel due to hiring issues
X	☒	3. Lack of trained personnel
	☒	4. Lack of subject matter experts
X	☒	5. Lack of plans / incomplete plans
	☒	6. Legal barriers
	☒	7. Administrative barriers
	☒	8. Issues with procurement / contracting process
	☒	9. Lack of equipment
	☐	10. Lack of IT Systems
	☐	11. Lower priority Function
	☐	12. Lack of supporting infrastructure
X	☐	13. Corrective actions and/or exercising is required
	☒	14. Other – please explain below
		Rural healthcare issues and lack of regional work with EMS and medical direction

4. Task Gap Assessment

Please indicate any Tasks that have gaps. PLEASE CHECK ALL THAT APPLY.

BP3	BP4	Tasks
X	☒	Task 1: Promote information sharing processes that enable healthcare organizations to track the status and transport of patients (situational awareness) from EMS during medical surge incidents

X	☒	Task 2: Provide training and guidance to encourage healthcare organizations to understand EMS disaster triage protocols and CBRNE treatment protocols that assist with the transition of disaster patients from the field to the facility

**5. Resource Element Gap Assessment**	

Please indicate any Resource Elements that have gaps. PLEASE CHECK ALL THAT APPLY.

BP3	BP4	Resource Elements
X	☒	P1. Healthcare organization coordination with EMS during response
X	☒	P2. Coordinated disaster protocols for triage, transport, documentation, CBRNE
X	☒	S1. Training on local EMS disaster triage methodologies
X	☒	S2. Coordinated CBRNE training

Capability 10 - Medical Surge
Function 3

Function	3. Assist healthcare organizations with surge capacity and capability
Function Description	The rapid expansion of the capacity and capability of the healthcare system to provide the appropriate and timely clinical level of care in response to an incident that causes increased numbers (capacity) or special types of patients (capability) that overwhelm the day-to-day acute-care medical resources. This encompasses the appropriate decisions regarding patient care that require multi-agency coordination between healthcare organizations and incident management during medical surge operations

☐ **There have not been any changes in the CPG responses for this function from BP3**
(Please move on to the next function)

1. Function Importance

Based on an assessment of your hazards, vulnerabilities, and jurisdictional needs, please indicate how important this Function is to your Jurisdiction's overall preparedness and response mission.
PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.

BP3	BP4 Function Importance	
	☐	1. Not relevant
	☐	2. Limited importance
	☐	3. Important
X	☐	4. Highly important
	☒	5. Critical

2. Function Current Status

Please indicate your CURRENT ability to perform this Function.
PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.

BP3	BP4 Function Current Status	
	☐	1. No ability / capacity
	☐	2. Limited ability / capacity
	☒	3. Some ability / capacity
X	☐	4. Significant ability / capacity
	☐	5. Full ability / capacity

3. Function Challenges/Barriers

Please indicate the primary challenges or barriers from the list below if this Function is not fully in place (for example, top three or top five options).

BP3	BP4	Challenges / Barriers
X	☒	1. Lack of personnel due to funding issues
	☒	2. Lack of personnel due to hiring issues
X	☐	3. Lack of trained personnel
	☐	4. Lack of subject matter experts
X	☒	5. Lack of plans / incomplete plans
	☒	6. Legal barriers
	☒	7. Administrative barriers
	☐	8. Issues with procurement / contracting process
X	☒	9. Lack of equipment
	☒	10. Lack of IT Systems
	☐	11. Lower priority Function
	☐	12. Lack of supporting infrastructure
X	☐	13. Corrective actions and/or exercising is required
	☐	14. Other – please explain below

4. Task Gap Assessment

Please indicate any Tasks that have gaps. PLEASE CHECK ALL THAT APPLY.

BP3	BP4	Tasks
X	☒	Task 1: Assist healthcare organizations with decisions regarding surge management by ensuring processes exist to provide healthcare organizations with ongoing communication regarding the status of the incident and the status of medical surge operations when requested

X	☒	Task 2: Develop a process for healthcare organizations to provide multi-agency coordination regarding resource decisions during medical surge operations
X	☒	Task 3: Develop, refine, and sustain processes that assist healthcare organizations to maximize medical surge capacity and capability during response operations

5. Resource Element Gap Assessment

Please indicate any Resource Elements that have gaps. PLEASE CHECK ALL THAT APPLY.

BP3	BP4	Resource Elements
X	☒	P1. Medical surge planning
X	☒	P2. Medical surge emergency operations coordination
X	☒	P3. Assist healthcare organizations maximize surge capacity
X	☒	P4. Assist healthcare organizations maximize surge capability
X	☒	P5. Medical surge information sharing
X	☒	P6. Healthcare organization patient transport assistance
X	☒	P7. Medical surge considerations for at-risk individuals and those with special medical needs
X	☒	E1. Specialty equipment to increase medical surge capacity and capability
X	☒	S1. Special training to maximize medical surge competency
X	☒	P8. Mobile medical assets for surge operations
X	☒	E2. Mobile Medical Assets
	☒	P9. Decontamination assistance to healthcare organizations
	☐	E3. Decontamination assets
X	☐	S2. Decontamination training
X	☒	P10. Mental/behavior health support

Capability 10 - Medical Surge
Function 4

Function	4. Develop Crisis Standards of Care guidance
Function Description	Provide State guidance and protocols on crisis standards of care in order to enable a substantial change in routine healthcare operations including delivery of the optimal level of patient care for a pervasive (e.g. pandemic influenza) or catastrophic (e.g. earthquake, hurricane) disaster. The need for crisis standards is justified by specific circumstances and may or may not be triggered by the formal declaration of emergency, disaster, or public health emergency (with input from local, Healthcare Coalition, and regional authorities), in recognition that crisis operations will be in effect for a sustained period. If an emergency declaration is made, it changes the legal environment and enables specific legal and regulatory powers and protections for public health and healthcare providers concerning their actions and omissions associated with allocating and utilizing scarce medical resources and implementing crisis standards of care. This guidance provides a delineated continuum of care from normal operations to eventual crisis standards of care. The continuum involves the scarcity of all other resource options until it is no longer feasible to provide normal care, including strategies to reduce demand, optimize existing resources, and augment existing resources. Note: Utilizing a crisis standard of care mode may not be optional—as it could be a forced choice based on the emerging situation. Under such circumstances, failing to make substantive adjustments to healthcare operations, that is; not to adopt crisis standards can result in increased morbidity and mortality

☐ **There have not been any changes in the CPG responses for this function from BP3**
(Please move on to the next function)

1. Function Importance

Based on an assessment of your hazards, vulnerabilities, and jurisdictional needs, please indicate how important this Function is to your Jurisdiction's overall preparedness and response mission.
PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.

BP3	BP4 Function Importance
	☐ 1. Not relevant
	☐ 2. Limited importance
	☐ 3. Important
X	☐ 4. Highly important
	☒ 5. Critical

2. Function Current Status

Please indicate your CURRENT ability to perform this Function.
PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.

BP3	BP4 Function Current Status
	☐ 1. No ability / capacity
	☒ 2. Limited ability / capacity
X	☐ 3. Some ability / capacity
	☐ 4. Significant ability / capacity
	☐ 5. Full ability / capacity

3. Function Challenges/Barriers

Please indicate the primary challenges or barriers from the list below if this Function is not fully in place (for example, top three or top five options).

BP3	BP4	Challenges / Barriers
	☐	1. Lack of personnel due to funding issues
	☐	2. Lack of personnel due to hiring issues
X	☒	3. Lack of trained personnel
X	☒	4. Lack of subject matter experts
X	☒	5. Lack of plans / incomplete plans
X	☒	6. Legal barriers
X	☒	7. Administrative barriers
	☐	8. Issues with procurement / contracting process
	☐	9. Lack of equipment
	☐	10. Lack of IT Systems
	☐	11. Lower priority Function
	☐	12. Lack of supporting infrastructure
X	☒	13. Corrective actions and/or exercising is required

		14. Other – please explain below
	☐	

4. Task Gap Assessment		
Please indicate any Tasks that have gaps. PLEASE CHECK ALL THAT APPLY.		
BP3	BP4	Tasks
X	☒	Task 1: Identify the current status of crisis standards of care planning to determine the future implementation requirements for use by the healthcare organizations
X	☒	Task 2: Identify the guidelines for crisis standards of care, including the effective allocation of scarce resources
X	☒	Task 3: Identify the appropriate legal authorities and protections for healthcare providers and institutions for implementation of crisis standards of care

5. Resource Element Gap Assessment		
Please indicate any Resource Elements that have gaps. PLEASE CHECK ALL THAT APPLY.		
BP3	BP4	Resource Elements
X	☒	P1. State crisis standards of care guidance
X	☒	P2. Indicators for crisis standards of care
X	☒	P3. Legal protections for healthcare practitioners and institutions
X	☒	P4. Provide guidance for crisis standards of care implementation processes
X	☒	P5. Provide guidance for the management of scarce resources
X	☒	S1. Crisis standards of care training

Capability 10 - Medical Surge Function 5	
Function	5. Provide assistance to healthcare organizations regarding evacuation and shelter in place operations
Function Description	Support healthcare organizations during evacuation and shelter in place operations in which no warning or ample warning is received prior to the occurrence. This assists healthcare organizations with the safe and effective care of patients, equipment, and staff during relocation to another facility within a region or outside of the region in response to an incident. This includes the provision of assistance to healthcare organizations that have decided to shelter-in-place during the incident

☐ **There have not been any changes in the CPG responses for this function from BP3**
(*Please move on to the next function*)

1. Function Importance

Based on an assessment of your hazards, vulnerabilities, and jurisdictional needs, please indicate how important this Function is to your Jurisdiction's overall preparedness and response mission.
PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.

BP3	BP4 Function Importance
	☐ 1. Not relevant
	☐ 2. Limited importance
	☐ 3. Important
X	☐ 4. Highly important
	☒ 5. Critical

2. Function Current Status

Please indicate your CURRENT ability to perform this Function.
PLEASE CHECK THE OPTION THAT IS MOST APPLICABLE. PLEASE CHECK ONLY ONE OPTION.

BP3	BP4 Function Current Status
	☐ 1. No ability / capacity
	☒ 2. Limited ability / capacity
X	☐ 3. Some ability / capacity
	☐ 4. Significant ability / capacity
	☐ 5. Full ability / capacity

3. Function Challenges/Barriers

Please indicate the primary challenges or barriers from the list below if this Function is not fully in place (for example, top three or top five options).

BP3	BP4	Challenges / Barriers
X	☐	1. Lack of personnel due to funding issues
	☐	2. Lack of personnel due to hiring issues
X	☐	3. Lack of trained personnel
X	☐	4. Lack of subject matter experts
X	☒	5. Lack of plans / incomplete plans
	☒	6. Legal barriers
	☒	7. Administrative barriers
	☐	8. Issues with procurement / contracting process
X	☐	9. Lack of equipment
	☒	10. Lack of IT Systems
	☐	11. Lower priority Function
	☐	12. Lack of supporting infrastructure
X	☒	13. Corrective actions and/or exercising is required
	☐	14. Other – please explain below

4. Task Gap Assessment

Please indicate any Tasks that have gaps. PLEASE CHECK ALL THAT APPLY.

BP3	BP4	Tasks
X	☒	Task 1: Before, during, and after an incident ensure there are processes to provide resource assistance to healthcare organizations and providers for evacuation and shelter-in-place operations

5. Resource Element Gap Assessment

BP3	BP4	Resource Elements
**Please indicate any Resource Elements that have gaps. PLEASE CHECK ALL THAT APPLY.**		
X	☒	P1. Healthcare organization evacuation and shelter-in-place plans
X	☒	P2. Healthcare organization preparedness to receive evacuation surge
X	☒	P3. Transportation options for evacuation
X	☒	E1. Specialized equipment needed to evacuate patients