



 **OSF HEALTHCARE**

COMMUNITY HEALTH NEEDS IMPLEMENTATION STRATEGY 2026

GREATER PEORIA SPECIALTY HOSPITAL LLC.

d/b/a OSF HEALTHCARE DIVINE MERCY CONTINUING CARE HOSPITAL

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OSF Healthcare Overview

OSF HealthCare is an integrated health system founded by The Sisters of the Third Order of St. Francis. Headquartered in Peoria, Illinois, OSF HealthCare employs nearly 26,000 Mission Partners at more than 170 locations, including 17 hospitals – 11 acute care, five critical access and one transitional care – with 2,305 licensed beds, 41 urgent care locations and two colleges of nursing throughout Illinois and Michigan. The OSF HealthCare physician network employs more than 2,215 primary care, specialty and advanced practice providers. OSF HealthCare, through OSF Home Care Services, operates an extensive network of home health and hospice services. It also owns Pointcore Inc., composed of health care-related businesses; OSF HealthCare Foundation, the philanthropic arm of the organization; and OSF Ventures, which provides investment capital for promising health care innovation startups. OSF OnCall, the digital health operating unit that provides a hospital-at-home program and remote digital care options, was established in 2020. OSF OnCall delivers care and services when, where and how patients need them.

OSF Healthcare Divine Mercy Continuing Care Hospital

OSF HealthCare Divine Mercy Continuing Care Hospital in Peoria, Illinois, became fully owned and operated by OSF in October 2023 after being under dual ownership for several years. The 47-bed hospital has a staff of 75 that provides compassionate care for patients who need extra support as they transition from one care setting to the next. The hospital offers all private rooms and is conveniently located off Interstate-74 in Peoria, surrounded by several churches and community centers close to the riverfront. Our 18 long-term post-acute care beds offer the same intensive care provided in a traditional hospital intensive care unit, but for an extended recovery period. Our 29-bed acute rehabilitation unit is for people who have experienced the effects of acute injury, impairment, or illness. In both our rehabilitation and long-term acute care settings, we partner with the patient's physician and offer 24-hour clinical care seven days a week.

Community Health Needs Prioritization

The Greater Peoria Specialty Hospital, LLC, d.b.a. OSF HealthCare Divine Mercy Continuing Care Hospital, Community Health Needs Assessment is a collaborative undertaking by OSF HealthCare Divine Mercy Continuing Care Hospital certified as an acute-care facility to highlight the health needs and well-being of residents in the Tri-County region. This assessment, with the help of collaborative community partners, has identified numerous health issues impacting individuals and families in the Tri-County region. Prevalent themes include demographic composition, disease predictors and prevalence, leading causes of mortality, accessibility to health services, and healthy behaviors. The results of this study can inform strategic decision-making, directly addressing the community's health needs. It was designed to assess issues and trends affecting the communities served by the collaborative and to understand the perceptions of targeted stakeholder groups. This study includes a detailed analysis of secondary data to assess the community's health status. Information was collected from numerous secondary sources, both publicly and privately available data. Additionally, primary data were collected for the general population and the at-risk or economically disadvantaged population. Areas of investigation included perceptions of the community health issues, unhealthy behaviors, issues with quality of life, healthy behaviors, and access to medical care, dental care, prescription medication, and mental-health counseling. Social drivers of health were also analyzed to understand why certain population segments responded differently.

Ultimately, the collaborative team identified and prioritized the most important health-related issues in the Tri-County region. They considered health needs based on: (1) magnitude of the issue (i.e., what percentage of the population was impacted by the issue); (2) severity of the issue in terms of its relationship with morbidities and mortalities; and (3) potential impact through collaboration. Using a modified version of the Hanlon Method, two significant health needs were identified and determined to have equal priority:

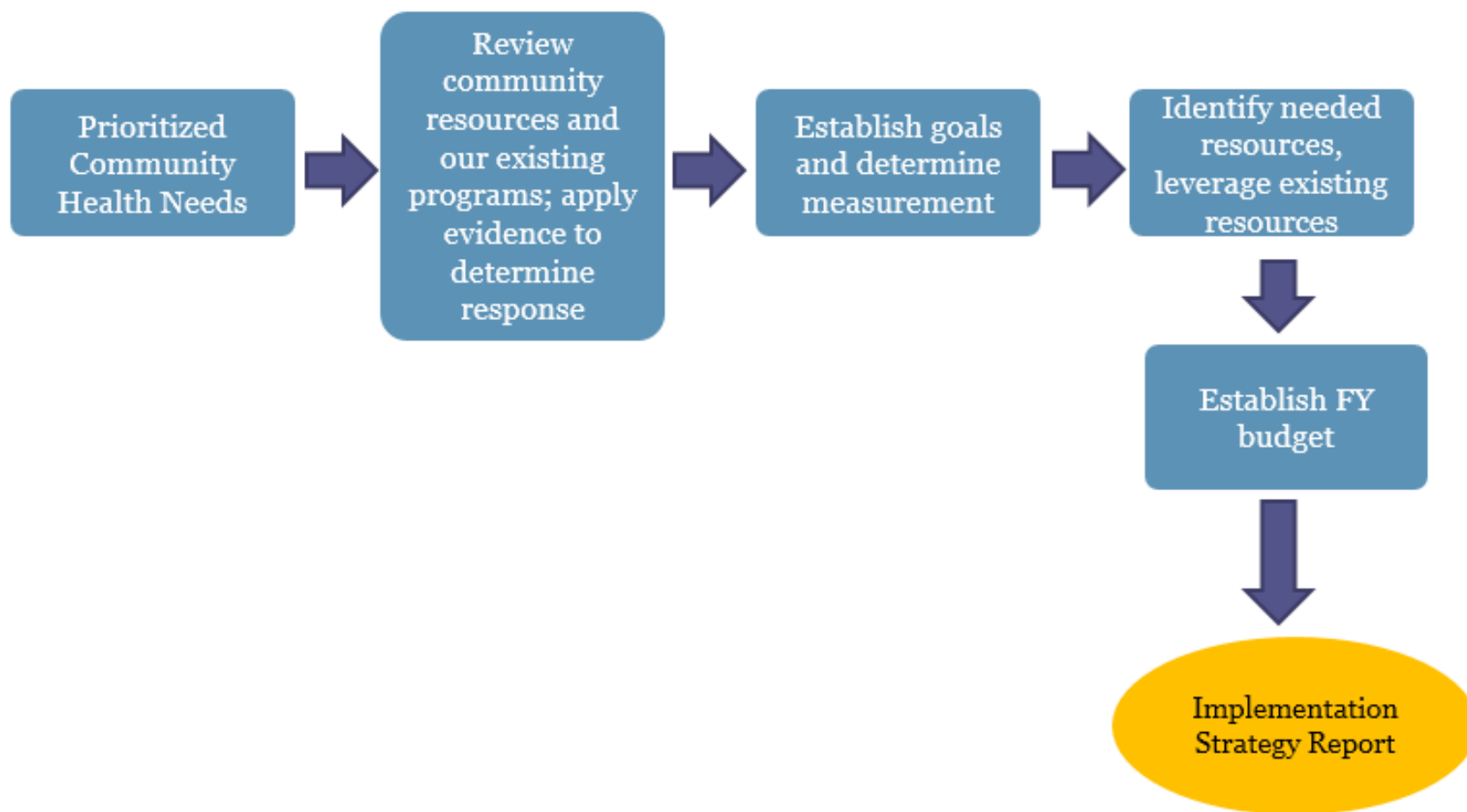
Behavioral Health – including depression and anxiety

Substance Use – including misuse of prescription medication



Implementation Strategy

The implementation strategy that follows was developed by the OSF Healthcare Divine Mercy Medical Center's collaborative team and specifically addresses the significant health needs identified in the Tri-County regional Community Health Needs Assessment and planned responses to those needs. The diagram below depicts the high-level process used to develop the implementation strategy that follows:



Our response to the Identified Significant Community Health Needs

Behavioral Health – Depression and Anxiety

Prioritized Health Need / Purpose as Defined in the full Community Health Needs Assessment (CHNA): The CHNA survey asked respondents to indicate prevalence of specific mental-health issues, namely depression and stress/anxiety. Of respondents, 58% indicated they felt depressed in the last 30 days and 63% indicated they felt anxious or stressed in the last 30 days. While depression had no significant correlates, stress and anxiety tend to be rated higher for those with less income. Respondents were also asked if they spoke with anyone about their mental health in the last year. Of respondents, 44% indicated that they spoke to someone. The most common response was to family/friends (41%). In the 2025 CHNA survey, respondents indicated that mental health was the most important health issue (20%).	
	Existing OSF Programs
• Community mental health providers • Gateway Foundation • OSF Medical Group • Carle Health • Heartland Health Services • The Center for Youth and Family Solutions • Trillium Place • NAMI Tri-County Illinois: Mental Health Advocacy and Support • Center for Prevention of Abuse	• Eating Disorders offers comprehensive medical, psychological, and nutritional services to individuals diagnosed with an eating disorder. The program specializes in individualized attention to meet treatment goals in a clinical-based environment, referral after discharge. • Behavioral Health Adult program provides counseling and support for patients 18 years and older who are facing depression or anxiety. Health care professionals and therapists work with patients to create individualized treatment plans. Referral after discharge. • SilverCloud is a secure, anonymous and interactive platform to help individuals manage the feelings and causes of depression, anxiety or stress. This free app is available via phone, tablet or computer and consists of up to seven interactive modules. These include mindfulness exercises, interactive journaling, and mood or lifestyle charting. • OSF Medical Group - Psychiatry & Psychology provides behavioral therapy and psychiatrists can also prescribe medications after discharge.

2026 Strategic Goal – Behavioral Health

Strategic Goal: Screen and refer patients indicating they felt depressed, or they felt anxious/stressed in the last 30 days.

Outcome Measure: Decrease the number of respondents indicating they felt depressed from 58% to 56% or if they felt anxious or stressed from 63% to 61% in the last 30 days by 2028.

Baseline: 58% indicated they felt depressed in the last 30 days and 63% indicated they felt anxious or stressed in the last 30 days according to the CHNA survey.

Actions			Timeline / Milestone	Impact Measurement <i>(Process Indicator)</i>	
Implement screening of all patients for depression and anxiety prior to discharge			2026 – 44 patients screened 2027 – 45 patients screened 2028 – 46 patients screened	Determine baseline for number of patients who are screened and increase that baseline by 2% annually. <i>Baseline: 43 in 2025</i>	
Increase appropriate referrals to pastoral care and other behavioral health services			2026 – Baseline number of patients referred 2027 – Number of patients referred in 2026 + 2% 2028 – Number of patients referred in 2027 + 2%	Determine baseline for number of patients who receive appropriate referrals and increase by 2 % annually. <i>Baseline: TBD – Establish baseline in FY2026</i>	

Substance Use - Misuse of prescription medication

Prioritized Health Need / Purpose as Defined in the full Community Health Needs Assessment:

The CHNA survey asked respondents to indicate their usage of several substances. Of survey respondents, 25% indicated they improperly use prescription medication each day to feel better. This is higher than any other OSF community. Note that misuse of prescription medication (oftentimes opioid use) tends to be rated higher for younger people and people living in an unstable housing environment. Misuse of prescription medication tends to be rated lower for White people, those with higher education, and those with higher income. Of survey respondents, 31% indicated they consume at least one alcoholic drink each day. Of survey respondents, 11% indicated they use marijuana each day. Finally, of survey respondents, 6% indicated they use illegal drugs on a daily basis. Note that alcohol consumption, marijuana use, and use of illegal drugs on a daily basis all tend to be rated higher for people living in an unstable housing environment. Alcohol consumption, marijuana use, and use of illegal drugs on a daily basis all tend to be rated lower for White people, those with higher education, and those with higher income. In the 2025 CHNA survey, respondents rated drug use (illegal) as the most prevalent unhealthy behavior (23%), followed by alcohol use (20%).

Existing Community Resources	Existing OSF Programs with Description
• Trillium Place • Carle Health • Heartland Health Services • Gateway Alcohol & Drug Treatment Center • Jolt Foundation • Human Service Center • Peoria Treatment Center • Brightside	• Inpatient Psychiatric Treatment with specialization in medical detox is available at OSF Heart of Mary Medical Center and OSF Saint Elizabeth Medical Center. Patients in the tri-county area may be referred to these facilities. • Medication Assisted Treatment Program, a service of OSF HealthCare Saint Francis Medical Center, provides medication assisted treatment for people ages 12 and up with opioid use disorder. It's a whole-patient approach featuring prescription medication, maintenance appointments, education and other forms of care to help deliver the best outcomes for patients.

2026 Strategic Goal - Substance Use

Strategic Goal: Educate and partner to help respondents who indicate using prescription medications improperly.

Outcome Measure: Reduce the number of respondents indicating the improper use of prescription medications from 25% to 23% by 2028.

Baseline: According to the CHNA survey, 25% indicated they improperly use prescription medication each day to feel better.

Actions			Timeline / Milestone	Impact Measurement <i>(Process Indicator)</i>	
Implement and partner with OnCall to go over proper use of medications after discharge			2026 – establish baseline 2027 – Number of patients screened in 2026 + 2% 2028 – Number of patients screened in 2027 + 2%	Determine baseline of number of patients who receive screenings and increase by 2 % annually. Baseline: Establish baseline in 2026	
Educate all patients on the proper use of prescription medications prior to discharge			2026 – 100% of discharged patients educated 2027 – 100% of discharged patients educated 2028 – 100% of discharged patients educated	Ensure patient education regarding the proper prescription drug use is being provided to 100% discharged patients	

*Note: Resources included are noted annually based on the one-year plan.

Other Health Needs Identified but Not Addressed

The following health needs were identified in the CHNA and determined not prioritized based on resources available to OSF Divine Mercy Medical Center. OSF Saint Francis Medical Center and other community-based organizations have the resources in order to help the needs that were not prioritized in this report. These needs include:

- Aging issues
- Healthy Behaviors – nutrition and exercise
- Obesity
- Suicide
- Cancer – Lung, Breast and Prostate

Implementation Strategy Approvals

The OSF Board of Directors accepted and approved the Community Health Needs Assessment Implementation Strategy targeting the Tri-County Region for OSF Divine Mercy Continuing Care Hospital on September 29, 2025. The Hospital reserves the right to amend this Implementation Plan as needed. Certain significant health needs may become even more significant and require amendments to the strategies developed in order to address the health need. Other entities or organizations in the community may develop programs to address the same health needs. In addition, joint programs may be adopted which may refocus the Hospital with its limited resources to best serve the community.